

PART FOUR: CONCLUSION

4.1 As can be seen in the above analysis of CityU's current proposal and after subsequent exchanges and clarifications with the UGC, the BVMTF has carefully examined CityU's BVM proposal and in the process has covered a wide array of issues and consulted external stakeholders. BVMTF notes that CityU's latest proposal and responses to UGC's queries have satisfied many concerns especially in terms of the coverage and depth of analysis. The BVMTF believes that UGC's previous evaluation of CityU's former proposals has helped CityU to focus on the key issues and make more substantive progress in areas requiring attention. In evaluating CityU's latest proposal, the BVMTF not only revisited those issues but also asked CityU to formulate a risk management plan. The BVMTF is now satisfied that CityU has taken actions to fully address all potential risk factors notably possible delay in obtaining accreditation, exit plan for graduates and funding sustainability, and its College of Veterinary Medicine and Life Sciences will operate under CityU's effective governance. Full accreditation can only be achieved when the first cohort of students graduate. CityU has taken necessary steps toward that eventual goal, and has developed a workable back-up plan. Hence, BVMTF is confident that CityU is suitable and ready to introduce the BVM programme as a publicly-funded programme from the 2019-22 triennium. There is of course a continuing need for CityU senior management to ensure that the BVM programme will be operated as planned, and any future deviations are rational and justified, and reported to the UGC in a timely manner.