## **Contents**

Foreword		1			
Contents Abbreviations used in the Report Overview and List of Recommendations		iii v vii			
			The report		
			Chapter One:	Vision and Opportunity	1
Chapter Two:	The Role of the UGC in the Expanding Post-Secondary Sector	9			
Chapter Three:	Institutional Governance	15			
Chapter Four:	Institutions and the Future I – Education, Teaching and Learning	23			
Chapter Five:	Institutions and the Future II – Research and Research Funding	31			
Chapter Six:	Looking to the Future: 10-year Horizon	41			
Appendices					
Appendix A:	Membership of the Steering Committee for Higher Education Review	47			
Appendix B:	Landscape of the Post-Secondary Sector and Pressures for Change	49			
Appendix C:	Consultations with Stakeholders	55			
Appendix D:	International Examples of Institutional Governance and Management	57			
Appendix E:	Proposed Model for Funding by Credit Units	75			
Appendix F:	Major Non-UGC/RGC Funding Streams for Research	78			
Acknowledgement		81			