RGC Ref. No.: UGC/IDS31/16

(please insert ref. above)

## RESEARCH GRANTS COUNCIL COMPETITIVE RESEARCH FUNDING SCHEMES FOR THE LOCAL SELF-FINANCING DEGREE SECTOR

## INSTITUTIONAL DEVELOPMENT SCHEME (IDS) RESEARCH INFRASTRUCTURE GRANT

#### **Completion Report**

(for completed projects only)

#### **Submission Deadlines:**

- 1. Auditor's report with unspent balance, if any: within <u>six</u> months of the approved project completion date.
- 2. Completion report: within <u>12</u> months of the approved project completion date.

#### **Important Note:**

#### In completing the report, please use the following format:

Page limit: Items 1 to 5 and Summary of Completion Report: no page limit

Items 6 to 9: maximum **20 A4 pages** (excluding any appendices and attachments)

Font: Times New Roman

Font Size: Not smaller than Point 12

Margin: Two centimeters margin all around

Spacing: Single-line spacing

#### 1. Project Title

English: The Development of Research Capacity of Gratia Christian College (Phase 1)

Chinese: 宏恩基督教學院研究發展計劃 (第一期)

#### 2. Investigator(s) and Academic Department(s) / Unit(s) Involved#

Project Team	Name / Post	Department / Unit	Average Number of Hours Per Week Spent on this Project
Project holder* (i.e. Head of Institution) (from project inception to completion)	Dr. CHUI Hong-sheung, President	President's Office	4
Team leader (from project inception to completion)	Dr. CHUI Hong-sheung, President	President's Office	4

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IDS(R)8 (Oct 2019)

Team member 1 (from project inception to completion)	Prof. PANG I-wah Professor and Head of School	School of General Education	2
Team member 2 (from project inception to completion)	Dr. LEE Kit-lin Associate Professor and Head of Department	Department of English, School of General Education	4
Team member 3 (from project inception to completion)	Dr. LI Kin-yin Associate Professor and Head of School	School of Social Work	4
Team member 4 (from project inception to completion)	Dr. NG Chi-kwong Director of Information Technology	Information Technology Services Office	4
Team member 5 (from 16 Aug 2017 to project completion)	Dr. YEUNG Shirley Mo-ching Associate Professor and Head of School (RGC approval: 8 Sept 2017)	School of Business	4
Team member 6 (from 12 June 2018 to project completion)	Prof. CHAN Albert Tsun-hung Professor and Head of School (RGC approval: 24 July 2018)	School of Psychology	4

<sup>#</sup> Please state the <u>kev</u> staff and department/unit involved in the project. Please add row(s) as necessary. Please also highlight the approved changes in project team composition and quote the date of the RGC approval for such changes.

<sup>\*</sup> Refer to "Applicant" for 2015/16 exercise and "Project holder" for 2017/18 exercise onwards.

## 3. Project Duration

	Original	Revised	Date of RGC / Institution Approval (must be quoted)
Project Start Date	1 January 2017	not applicable	16 November 2016
Project Completion Date	31 December 2019	not applicable	16 November 2016
Duration (in month)	36 months	not applicable	16 November 2016
Deadline for Submission of Completion Report	Within 12 months of the project Completion Date	not applicable	not applicable

## 4. Project Objectives

Summary of objectives addressed / achieved:

Ol	ojectives*	Percentage Achieved	Remarks**
1.	To foster the research culture	100%	All milestones have been reached.
	of the College;		
2.	To enrich the research		The project was implemented
	resources of the College;		smoothly until the second half of
3.	To strengthen the research		year 2019 (the final year of this 3-
	knowledge and skills of		year IDS project) during which the
	academic staff and students;		acute situation in Hong Kong arising
4.	To offer research support for		from social activities had interrupted
	staff and student research		the progress of project deliverables
	projects;		scheduled in that period of time.
5.	To improve academic staff's		Fortunately, the Project Team
	research competence to secure		managed to get all milestones
	exteneral research funds and		completed while allowing the
	produce quality research		justified delay in reimbursement for
	outputs;		one seed fund project supported by
6.	To facilitate research		this grant.
	collaboration of academic staff		
	among different Schools in the		
	College and with local and		
	overseas tertiary institutions;		
7.	To oversee all the research		
	activities in the College		

<sup>\*</sup> Please refer to the originally approved objectives. If there are changes in objectives, please highlight the changes and quote the date of RGC approval for such changes.

<sup>\*\*</sup>Please provide reasons for significant slower rate of progress when compared with the approved implementation timetable.

#### 6. Research Outputs

- 6.1 What are the accomplishments of the project?
  - (i) Please provide reports on conference, seminar, workshop, exchange programmes or other activities held (if applicable).
     (Please provide details of the activities organized, including the theme / objectives of the activities, targeted participants, attendance, analysis of participants, e.g. country of origin, research background, etc., evaluation forms of the activities and a summary of the participants' evaluation. Photos of the activities are preferred.)

#### 1. "EndNote Workshop for Staff"

**Objective:** To let the staff of Gratia Christian College know how to cite

reference using *EndNote X8*.

Speakers: Session 1: Dr. CHAN Caitlin Kar-pui

Session 2: Mr. YEUNG Raymond

**Venue:** Psychology Laboratory (Room 306), Gratia Christian College

**Time & Date:** Session 1: 2:00 pm to 3:00 pm, 21 April 2017 (Friday)

Session 2: 10:00 am to 11:00 am, 29 November 2017

(Wednesday)

**Target Participants**: Session 1: Academic and Information Technology

Services Office staff

Session 2: Academic Staff

**Attendance:** Session 1: 7

Session 2: 1

**Workshop Materials:** PowerPoint Slides

#### 2. "EndNote Workshop for Students"

**Objective:** To let the students of Gratia Christian College know how to cite reference using EndNote X8. Speaker: Dr. CHAN Caitlin Kar-pui **Venue:** Psychology Laboratory (Room 306), Gratia Christian College **Time & Date:** Session 1: 2:30 pm to 3:30 pm, 8 May 2017 (Monday) Session 2: 3:30 pm to 4:30 pm, 10 May 2017 (Wednesday) Session 3: 3:30 pm- 4:30 pm, 15 May 2017 (Monday) **Target Participants**: Session 1: Year 1 Students of the Bachelor of Social Work (Honours) Programme Session 2: Year 2 Students of the Bachelor of Social Work (Honours) Programme Session 3: Year 1 and Year 2 Students of both the Bachelor of Business Administration (Honours) Programme and the Bachelor of Psychology (Honours) Programme **Attendance:** Session 1: 12 Session 2: 26 Session 3: 15 Workshop Materials: PowerPoint Slides **Summary of Evaluation Results:** The 53 students gave positive responses on the workshop. Analysis showed that an average satisfaction rate of 90% was recorded.

#### 3. "How to Search for Useful Secondary Data to Do Research?"

	Speaker: Prof. MOK Magdalena, The Education University of Hong Kong
,	Venue: The Library of Gratia Christian College
,	<b>Time &amp; Date:</b> 11:00 am to 12:30 pm, 24 November 2017 (Friday)
,	Target Participants: Academic Staff of Gratia Christian College
,	Attendance: 19
,	Workshop Materials: PowerPoint Slides
	Summary of Evaluation Results: The workshop was very well received as
	reflected by the evaluation analysis.
	"On Servant Leadership"
(	
_	<b>Objective:</b> To develop the research capacity of Gratia Christian College and
	Objective: To develop the research capacity of Gratia Christian College and deepen our understanding of Servant Leadership – one of our covalues.
	deepen our understanding of Servant Leadership – one of our co
	deepen our understanding of <i>Servant Leadership</i> – one of our covalues.
•	deepen our understanding of <i>Servant Leadership</i> – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han,
	deepen our understanding of <i>Servant Leadership</i> – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun
,	deepen our understanding of Servant Leadership – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College
, , ,	deepen our understanding of <i>Servant Leadership</i> – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)
()	deepen our understanding of Servant Leadership – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College
, ,	deepen our understanding of <i>Servant Leadership</i> – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College  Attendance: 22
, ,	deepen our understanding of Servant Leadership – one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College  Attendance: 22  Workshop Materials: PowerPoint Slides
' '	deepen our understanding of Servant Leadership — one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College  Attendance: 22  Workshop Materials: PowerPoint Slides  Summary of Evaluation Results: Analysis of feedback revealed that the
, ,	deepen our understanding of Servant Leadership — one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College  Attendance: 22  Workshop Materials: PowerPoint Slides  Summary of Evaluation Results: Analysis of feedback revealed that the seminar was delivered smoothly and
, ,	deepen our understanding of Servant Leadership — one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College  Attendance: 22  Workshop Materials: PowerPoint Slides  Summary of Evaluation Results: Analysis of feedback revealed that the seminar was delivered smoothly and
, ,	deepen our understanding of Servant Leadership — one of our covalues.  Speakers: Dr. CHUI Hong-sheung, Dr. LAI Lufanna Ching-han, & Dr. LI Collin Ho-lun  Venue: The Library of Gratia Christian College  Time & Date: 10:00 am to 12:00 noon, 15 December 2017 (Friday)  Target Participants: Academic Staff of Gratia Christian College  Attendance: 22  Workshop Materials: PowerPoint Slides  Summary of Evaluation Results: Analysis of feedback revealed that the seminar was delivered smoothly and

<b>Objective:</b> To provide a	a brief review to our academic colleagues on why we
need statistic	es and how SPSS can help when we do such statistics.
Speakers: Mr. YEUNG	Raymond & Dr. CHUI Hong-sheung
Venue: Psychology Lab	ooratory (Room 306), Gratia Christian College
<b>Time &amp; Date:</b> 2:00 pm	to 3:15 pm, 9 March 2018 (Friday)
Target Participants: A	cademic Staff of Gratia Christian College
Attendance: 13	
Workshop Materials: 1	PowerPoint Slides
Summary of Evaluatio	n Results: 11 attendees responded to the evaluation
	form and the feedback was on average ver
	positive.
"Library Workshop: Se	
"Library Workshop: Se	positive.  arching & Managing Research References"
	arching & Managing Research References"
Objective: To let interes	arching & Managing Research References"
Objective: To let interes	arching & Managing Research References"  sted students of Gratia Christian College learn how to the references using EndNote X8.
Objective: To let interescite research Speaker: Ms. WONG M	arching & Managing Research References"  sted students of Gratia Christian College learn how to the references using EndNote X8.
Objective: To let interescrite research  Speaker: Ms. WONG M  Venue: Psychology Lab	arching & Managing Research References"  sted students of Gratia Christian College learn how to h references using EndNote X8.  Mei-san, Librarian
Objective: To let interescite research Speaker: Ms. WONG M Venue: Psychology Lab Time & Date: 12:00 no	arching & Managing Research References"  sted students of Gratia Christian College learn how to the references using EndNote X8.  Mei-san, Librarian coratory (Room 306), Gratia Christian College

## 7. "Sharing of Experience in Applying for IDS and Funded Research"

Workshop Materials: not applicable; conducted in an interactive manner

evaluation form and each evaluation item

reflected positive feedback.

**Summary of Evaluation Results:** All the 14 attendees responded to the

<b>Objective:</b> To pro	vide an opportunity for our academic colleagues to learn fro
experie	enced speakers' tips of how to apply for FDS funding and
explore	e our main research theme "Servant Leadership"
Speakers: 1. Dr. C	CHENG Andy Wui-wing, Department of Economics and
Fina	nce, Hang Seng Management College (currently The Hang
Seng	g University of Hong Kong)
2. Prof.	. SNELL Robin Stanley, Department of Management,
Ling	nan University
3. Ms. `	WU Crystal Xinru, Department of Management, Lingnan
Univ	versity
<b>Topics:</b> 1. Experie	ence Sharing on Preparing Inter-Institutional Development
Scheme	e (IIDS) Proposal
2. Service	e Leadership Emergence through Service-Learning
Interns	hips in Hong Kong
3. How Se	ervant Leaders Emerge and Develop, and How They Foster
the Gro	owth and Effectiveness of Their Employees
Venue: The Librar	ry of Gratia Christian College
Time & Date: 9:4	5 am to 12:30 pm, 5 June 2018 (Tuesday)
Target Participan	ts: Academic Staff of Gratia Christian College
Attendance: 18	
Workshop Mater	ials: PowerPoint Slides
Summary of Eval	luation Results: 16 attendees responded to the evaluation
	form and the feedback was on average very

## 8. "About Research" – a workshop session in the course GE1502

Objective: The Research Office (together with the GCC Library) was invited by the instructor of the course "Information Literacy" (course code:

GE1502) to give a 3-hour workshop introducing what research is about and offering interactive learning environment to practice using

	the reference management software EndNote X8.
Spea	kers: Mr. YEUNG Raymond & Mr. LAM Kai-wing (Library Assistant)
Venu	e: Psychology Laboratory (Room 306), Gratia Christian College
Time	& Date: 10:00 am to 1:00 pm, 29 October 2018 (Monday)
Targ	et Participants: Students of the course GE1502 (mainly Year One &
	Three)
Atte	ndance: 36
Worl	sshop Materials: not applicable; conducted in an interactive manner
Sum	mary of Evaluation Results: 23 attendees responded to the evaluation
	form and each evaluation item reflected
	positive feedback.
"Helj	oing Young People to Thrive: The Role of Leadership Development an
	oing Young People to Thrive: The Role of Leadership Development an ce-Learning"
Servi	ce-Learning"
Servi	ce-Learning"  ctive: To introduce developmental issues of university students and share
Servi	ce-Learning"
Servi	ctive: To introduce developmental issues of university students and shar how research has been conducted to help develop positive youth development programs.
Servi Obje Spea	ctive: To introduce developmental issues of university students and shar how research has been conducted to help develop positive youth development programs.
Servi Obje Spea Venu	ctive: To introduce developmental issues of university students and shar how research has been conducted to help develop positive youth development programs.  ker: Prof. SHEK Daniel Tan-lei, The Hong Kong Polytechnic University

Attendance: 19

**Workshop Materials:** PowerPoint Slides

**Summary of Evaluation Results:** 19 attendees responded to the evaluation

positive feedback.

form and most evaluation summary reflected

#### 10. "Internal Sharing of Research Supported by GCC Seed Fund"

**Objective:** For those who have applied for internal seed funds and carried out some pilot studies based on which further research might be conducted to share their findings as well as receiving views from colleagues.

Speakers: Prof. CHAN Albert Tsun-hung, Dr. LI Collin Ho-lun,

Dr. LI Mark Kin-yin, Dr. YEUNG Shirley Mo-ching

& Dr. WONG IP Susanna Chung-ping

Venue: Room 203, Gratia Christian College

**Time & Date:** 10:00 am to 12:00 noon, 22 May 2019 (Wednesday)

**Target Participants**: Academic Staff of Gratia Christian College

**Attendance:** 14

**Workshop Materials:** PowerPoint Slides

**Summary of Evaluation Results:** 14 attendees responded to the evaluation

form and the evaluation summary reflected a

moderately positive feedback.

#### 11. "IDS STATA Workshop"

**Objective:** To demonstrate the skills of using the statistical software STATA for conducting research analysis

**Speaker:** Ms. JHAO Jing-yun, an experienced researcher from Taiwan

**Venue:** Psychology Laboratory (Room 306), Gratia Christian College

**Time & Date:** 10:00 am - 12:00 noon and 1:00 pm - 3:00 pm for 4 days from

3 June 2019 (Monday) to 6 June 2019 (Thursday)

**Target Participants:** Academic Staff of Gratia Christian College

**Attendance:** 6

**Workshop Materials:** Conducted in an interactive manner using PowerPoint

#### Slides

<b>Summary of Evaluation Results:</b> 6 attendees responded to the evaluation form
and the evaluation summary reflected a very
positive feedback.

#### 12. "Initial Results from the Student Character Transformation Project:

Profile of GCC Students"

Objective: An Internal Research Seminar to report on the progress of the seed fund project titled "Student Character Transformation Project" and to share the initial results based on returns by GCC students.

**Speaker:** Dr. LI Victoria Tao

**Venue:** Library, Gratia Christian College

**Time & Date:** 2:00 pm – 4:00 pm, 1 November 2019 (Friday)

**Target Participants:** Academic Staff of Gratia Christian College

**Attendance:** 19

**Workshop Materials:** PowerPoint Slides

**Summary of Evaluation Results:** 19 attendees responded to the evaluation

form and the evaluation summary reflected a moderately positive feedback.

#### 13. "Research in the Changing Hong Kong Context"

**Objective:** To introduce the importance of conducting research, the method and process of conducting a research, and the application for funding in the Hong Kong context.

**Speaker:** Prof. YEUNG Alexander See-shing, Australian Catholic University

noon, 25 November 2019 (Monday)
Staff of Gratia Christian College
int Slides
ts: 22 attendees responded to the evaluation
form and the evaluation summary reflected
very positive feedback.
j

## 14. "Servant Leadership in NGOs – Research Proposal"

Objective: An Internal Research Seminar to share an FDS research proposal
with a view to collecting comments and feedback from the academic
community of the College for improving the research application.
Speaker: Dr. WONG Kam-chung
Venue: The Library of Gratia Christian College
Time & Date: 10:00 am - 12:00 noon, 16 December 2019 (Monday)
Target Participants: Academic Staff of Gratia Christian College
Attendance: 24
Workshop Materials: PowerPoint Slides
Summary of Evaluation Results: 24 attendees responded to the evaluation
form and the evaluation summary reflected a
moderately positive feedback.

(ii) Please provide reports on asset purchase such as acquisition of research facilities, communal equipment, software licence, dataset and / or status of infrastructure / physical research structure building such as research centre, research supporting unit (if applicable).

(Please provide supporting documents and / or photos, and provide the utilization rate.)

## 1. Resources: Software, E-books and E-databases EndNote X8 – Licence: perpetual; purchase order in 2017 attached A citation software that assists staff to cite references after utilizing contents for their publications. SPSS Amos – **Licence:** renewed (2017-2019); documents attached b. A statistical software that can perform data analysis. It is commonly used for Structural Equation Modeling, path analysis, and confirmatory factor analysis. It helps staff to analyze data for their research. Mplus – **Licence:** perpetual; purchase order in 2017 attached c. A statistical software that has wide choice of models, estimators, and algorithms in a program which serves as a flexible tool for staff to analyze data. E-books and e-journals – **Payment Receipt:** (2017-2019) d. Staff are able to use the E-books and E-journals as reference for their research. Research Databases: Academic Search Premier & SocIndex with Full Text **Payment Receipt:** (2017-2019) Staff are able to use the Research Databases to look for references for their research. Photos of the software and resources above which were presented in the last two Annual Progress Reports are re-attached; for their utilization rates, please refer to attachment. 2. Research Supporting Unit Set-up of Research Office The Research Office was set up in the first year of the project as planned for central management and coordination of research activities, with an ultimate aim to build up and strengthen the research capacity and competence of academic staff.

**Composition of the Research Office:** 

- Research Associate: This post is supported by the project. Details of
the five persons serving in this position during the
project period is provided in Item 2 of this report
with their respective remuneration provided in
attachment.
- Research Coordinators: One of the two research coordinators has take
up this functional post throughout the entire 3
year project period providing a stable and
supportive means of communication with the
funding body.
Development and maintenance of the Research Office Webpage
URL: http://www.gcc.edu.hk/ro/
URL Structure: Home, People, Research Funds, Research Integrity,
Academic Events, Resources, Find Us
Webpage Manager: Research Associate (with technical assistance of the
Information Technology Services Office)
Publication of the Research Handbook
A research handbook was compiled in 2017. It has been kept under
continuous review and improvement. Currently, version 2 of the handbool
is in use.

(iii) Please provide reports on research activities carried out (if applicable).

#### First Year of the Project (2017):

In the first year, guidelines were set out for academic staff engaging in research activities to apply for funding drawn from the IDS grant ("Seed Fund Projects").

The first version of a research handbook was compiled and released; software and resources supporting research work were purchased; workshops and seminars on related topics were carried out. All aim at providing support and environment to academic staff such that they are stimulated and engaged in research work with interest and enthusiasm. Five Seed Fund Projects were approved.

**2017-01 Research Theme 1**: "Student Character Transformation Project"

2017-02 Research Theme 2	: "To Explore the Use of Design Thinking for Designing
	Curriculum for Visually Impaired and Undergraduates
	to Become Sustainable Servant Leader for UNSDG4
	with Impacts"
2017-03 Research Theme 3	: "Constructing a Narrative Identity of Servant-leaders:
	Its Early Years at Gratia"
2017-04 Research Theme 4	: "Effective Training for Older Adults with Cognitive
	Deficiency"
2017-05 Research Theme 5	: "The Correlation of Attachment and Social Behaviour"

#### **Second Year of the Project (2018):**

Parallel with the execution of the Project, the RGC paid an on-site visit to the College on 26 April 2018, after which review was made on some of the Project's objectives and such review was reported to the RGC. Aligned with this review, the main research theme for branding the College was again confirmed as "Servant Leadership" and various research activities were carried out accordingly. Apart from continuing the five Seed Fund Projects initiated in 2017 and running more workshops and seminars (including inviting experienced academics from outside who have successfully secured funding from RGC to share their experience), other research activities include (i) new round of application for the seed fund, (ii) exploration of possible FDS proposals, and (iii) discussion on launching a series of seminars on the College branding research theme, which are reported below.

#### (i) 2018 Seed Fund Projects

2018-01 Research Theme 1: "Common Heroes: Positive Narrative Approach with

Male Cancer Survivors"

2018-02 Research Theme 2: "A Rainbow Cadet Project – The Correlation of

Attachment and Social Intelligence"

## (ii) FDS Proposal Preparation and Applications

To develop the research capability of our individual staff (so that the overall research capacity of the College can be enhanced), academic staff were encouraged to come

up with their own research topics and apply for the FDS funding under the RGC.

Two applications were made.

UGC/FDS31/H01/19: "To Lead and/or To Serve: Social Service Organizations in Transition in Hong Kong Society"

UGC/FDS31/H02/19): "Enhancing Market Competitiveness and Unleashing

Potential of "Academically Humble" Students"

Though both were not successful with a rating of 3 (H01) and 2 (H02), academic staff concerned were enlightened with the comments received from the Assessment Panel.

#### (iii) Seminar Series on the College's Branding Research Theme

Under the branding theme "Servant Leadership" mentioned above, the IDS Project

Team underwent thorough discussion and came up with a series of seminars planned
for delivery in year 3 of the project.

#### Third Year of the Project (2019):

In year 3 (final year) of the project, the Project Team continued to strive for attainment of the project objectives. In addition to organizing the series of seminars (details reported in 6.1 (i) above), to further strengthen the capability of academic staff in using research tools, a new statistical software STATA was purchased with a 4-day workshops run for training purpose.

Participating academic staff were equipped with the skills in processing large sets of data and performing a wide variety of statistical tests. External reviewers were also engaged to comment on the quality and contributions of the funding proposals. Two Seed Fund Projects were approved in the final year and one FDS application was submitted.

#### (i) 2019 Seed Fund Projects

**2019-01 Research Theme 1**: "Pilot Project in Studying Social Service Organizations in Hong Kong"

2019-02 Research Theme 2: "Understanding the Students at Gratia Christian College"

Details of these projects are provided in attachment [26a-b].

#### (ii) FDS Proposal Preparation and Application

An FDS application was made by an academic staff based on the one submitted in

the previous year and taking considerations of comments from the Assessment Panel.

UGC/FDS31/H01/20: "To Lead and/or To Serve: An Exploratory Study of Social

Service Organizations in Transition in Hong Kong Society"

6.2 Please describe where and how the IDS Research Infrastructure Grant project assisted in building up the research capacity of the institution in its strategic areas (e.g. has the IDS Research Infrastructure Grant project facilitated the academics in formulating their research proposals under the Faculty Development Scheme, etc.).

As a self-financing post secondary college established in 2015, there is much work to be done to develop the College into one with high academic regard in terms of its delivery of learning programmes, as well as one being able to pursue its vision and mission with sustainability. Very often, resources have to be competed. With the funding obtained from this IDS Project, the College has been significantly assisted in building up its research capacity through acquisition of research resources such as statistical tools, e-books and research databases, hiring supporting staff to help out in research work, and provision of financial support for research activities undertaken by academic staff. In particular, the College was able to provide more opportunities to academic staff to conduct research. Seminars and workshops organized in the 3-year project period were beneficial to them in gaining more knowledge in the research process, formulating their research proposals for funding application under the Faculty Development Scheme and widening their exposure from the sharing led by speakers and professors from other universities locally and internationally. Academic staff treasured the special sessions provided for them to present their research proposals or pilot study results through which feedback could be received to further

6.3 If the project has not met its original objectives, why?

#### *Not applicable.*

6.4 (a) Please provide details e.g., title, authorship, publication dates, etc. and attach an abstract of each publication reported. Please place asterisks on publications involving inter-institutional collaborations.

Please see attachment.

improve on their research work.

(b) RGC funding should have been acknowledged in all activity(ies) / publication(s) / conference(s) papers listed in (a) above. If no acknowledgement has been made in

any of the event / publication / paper, please indicate and provide explanations.

For publications / conference papers listed in 6.4, only those

directly funded by IDS would have RGC acknowledged in them.

#### 6.5 Research staff trained

(Please provide names and capacities of research staff trained and elaborate on what training has been provided.)

The following staff were recruited by the Gratia Christian College as Research Associate to help support all the research activities:

- (i) Period 3 January 2017 31 August 2017:
- (ii) Period 14 August 2017 25 August 2017:
- (iii) Period 13 September 2017 15 June 2019:
- (iv) Period 14 May 2019 1 September 2019:
- (v) Period 31 October 2019 Project Completion:

They were selected based on a set of appointment criteria on qualifications and skills Once on board, they were instructed clearly on the purposes and required for the post. goals of the IDS Project. They were encouraged to handle all the tasks related to the Project at their own pace while observing the set deadlines. The staff gained experience from a variety of tasks including but not limited to the following: holding academic events such as research workshops and research seminars, giving assistance to academic staff in their actual research by using the IDS-funded research resources such as software and e-resources as well as handling seed fund applications, managing the Research Office webpage, preparing the agenda and taking minutes for Research Office meetings, etc. part of the College's staff development scheme, they were also encouraged to attend academic related events such as conferences, seminars, and workshops. Examples of some of those workshops/seminars attended by , who served in the post for the longest period, are provided in attachment. left for pursuing his Ph.D. study. He reckons that these trainings shall be very helpful to his career advancement.

#### 6.6 Specific products

(e.g. patents, software or netware, instruments or equipment, infrastructure developed)

Not applicable.

6.7 Other education activities and / or training and development

Not applicable.

6.8 Please highlight any deliverables indicated in the project implementation timetable endorsed by RGC, which have not been covered or achieved as per sections 6.1 to 6.7 above, and explain / elaborate.

*Not applicable.* 

6.9 Please elaborate the role of the managing team in coordinating and managing the project.

The practice has been consistent throughout the three years. The Project was initiated, planned, implemented and monitored by the Project Team with supports from the Research Office ("RO") since its establishment. Issues regarding the Project were discussed in meetings coordinated by the RO. As mentioned in Item 2 of this report, there were other personnel involved in the Project and they were also invited to join the meetings as and when necessary. A total of 17 meetings were held in the past three years.

#### 7. Awards And Recognition

7.1 Have any research grants been awarded that are <u>directly</u> attributable to the results obtained on this IDS Research Infrastructure Grant project? (*Please provide details*)

Not applicable.

7.2 Other awards and recognitions as a result of this IDS Research Infrastructure Grant project (*Please specify*)

Not applicable.

#### 8. Other Impacts

8.1 What are the current and expected impacts of the project in terms of its contribution to the local and regional economic and societal well-being? (e.g., technology transfer, collaboration with external organizations, etc.)

Gratia Christian College was a co-principal investigator in a project "*Positive Neuroscience*: A Dialogue Between Scientists and Practitioners" (UGC/IIDS15/H01/17) funded by the

Inter-Institutional Development Scheme, with Hong Kong Shue Yan University ("HKSYU") as the principal investigator and The Open University of Hong Kong as the other co-principal investigator. Our college hosted two of the seminars throughout the Project. This collaboration with other self-financing institutions did not only positively impact the development of research capacity at the College, but also further bridged HKSYU and our College, which led to another IIDS Application in 2019 titled "Meaning in Life Across Culture and Life Span" (UGC/IIDS15/H01/19). Together with the experience in running the research workshops and seminars funded by the IDS grant, it is anticipated that academic staff of the College will become more ready and competent to engage in research-related work.

#### 8.2 Others (*Please specify*)

Not applicable.

#### 9. Statistics on Research Outputs

	Peer-reviewed	Conference	Scholarly	Patents	Other Research Outputs (please specify)	
	Journal	Papers	Books,	Awarded		
	Publications		Monographs			
			and			
			Chapters			,
No. of outputs	14	4	14	Nil	Type	No.
					Invited	2
					speeches	
					_	

#### 10. Sustainability of The IDS Research Infrastructure Grant

10.1 Whether there are new ideas evolved **directly** from the project?

Individual academic staff supported by the IDS grant for conducting their own projects have given their account on how the grant has assisted them in generating new ideas and even new projects. Please refer to attachments reported in 6.1 (iii). At the College level, a Research Fund was set up to support colleagues to conduct research which was approved by the Academic Board and Management Board of the College in October 2019. The Research Fund with donations received and the Research Matching Grant provided by the Government will support colleagues to conduct research which may cover reduction in teaching work load, appointment of research assistant, etc. To date, the Research Fund stands at a balance of around of \$9 million. The fund will support staff to conduct research

on servant leadership, character transformation of students, teaching effectiveness, and individual projects proposed by them.

10.2 Whether there are new projects evolved directly from the project?

There is one research project with donation from a company to develop mobile medicine recognition system which is still on going. Three applications for FDS were submitted after obtaining this IDS grant. Two, as reported, were not successful while the result of the remaining one is yet to be received. Another application for the Public Policy Research Funding Scheme was lodged for conducting a research project with the title: A Study on Young People's Attitudes, Values and Perception on Society and Social Movement, and the result is also not released at this report date.

10.3 Whether there are new collaborations developed **directly** from the project?

Not applicable.

10.4 Please give details on how much money and from which sources has been obtained for the specific purpose of continuing the work started under this IDS Research Infrastructure Grant project.

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### 11. Public Access Of Completion Report

(Please specify the information, if any, that cannot be provided for public access and give the reasons.)

Information that Cannot Be Provided for Public Access	Reasons		
Item 2 Investigator(s) and Academic Department(s) / Unit(s) Involved (all shaded parts)	Information of the Project Team with current membership should suffice.		
Item 5 Budget and Expenditure			
Summary of Completion Report	The information is considered restricted.		
Attachments to this Completion Report	:		

RGC Ref. No.: UGC/IDS31/16

(please insert ref. above)

# INSTITUTIONAL DEVELOPMENT SCHEME (IDS) RESEARCH INFRASTRUCTURE GRANT

## **Summary of Completion Report**

(Please list all the stages since project inception)

Project Title: The Development of Research Capacity of Gratia Christian College (Phase 1)

Stage Completed	Period	Milestones		
	(Month / Year) to (Month / Year)	Deliverables to be Achieved <sup>2</sup> (Please summarize in <u>three</u> bullet points where details should be left to the report proper)	% of Each Deliverable Achieved <sup>3</sup>	
1	January 2017	1. Establishment of Research Office ("RO") involving recruitment of a Research Associate, purchase of research resources (e.g. software licences, e-books and research databases), development of the RO webpage and publication of the Research Handbook	100%	
1	December 2017	2. Formulation of guidelines and policy allowing academic staff to apply for financial support for developing their research projects (1st round)		
		<ol> <li>Organization of research workshops and/or seminars on various research-related topics for staff</li> </ol>		
2	January 2018 to	1. Renewal of software licenses, e-books or print publications, and research databases and	100%	

Stage Completed	Period		Milestones		
	(Month / Year) to (Month / Year)		Deliverables to be Achieved <sup>2</sup> (Please summarize in <u>three</u> bullet points where details should be left to the report proper)	% of Each Deliverable Achieved <sup>3</sup>	
	December 2018	2.	staff research projects		
3	January 2019 to December 2019	<ol> <li>2.</li> <li>3.</li> </ol>	Renewal of software licenses, e-books or print publications, and research databases Organization of research workshops and/or seminars on various research-related topics for staff	100%	
	Total to-date:		. Y		

Note:

- Justifications for significant under-spending or over-spending ( $\geq \pm 10\%$ ) should be given in **section 5.1** of the completion report.
- <sup>2</sup> The key milestones to be achieved by the project within the respective stage as indicated in the approved implementation timetable.
- Justifications for significant slower rate of progress compared with the approved implementation timetable should be provided in detail in **section 4** of the completion report.